FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2014 (With Comparative Totals for 2013)

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INDEPENDENT AUDITORS' REPORT

Board of Directors Animal Care and Control of New York City, Inc. New York, New York

We have audited the accompanying financial statements of Animal Care and Control of New York City, Inc., which comprise the statement of financial position as of June 30, 2014, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Animal Care and Control of New York City, Inc. as of June 30, 2014, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the fiscal year ended 2013 financial statements of Animal Care and Control of New York City, Inc. and our report dated January 2, 2014, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2013, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of functional expenses on page 12 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Respectfully submitted,

Rosenberg and Manente

Certified Public Accountants, PLLC

Great Neck, New York

January 23, 2015

ANIMAL CARE AND CONTROL OF NEW YORK CITY, INC. STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2014

(WITH COMPARATIVE TOTALS AT JUNE 30, 2013)

	JU	NE 30, 2014	JUNE 30, 2013		
ASSETS					
CURRENT ASSETS					
Cash and Cash Equivalents	\$	762,930	\$	1,254,585	
Accounts Receivable - The City of New York		286,288		236,327	
Unconditional Promises to Give		12,105		80,390	
Prepaid Expenses		180,022		382,611	
Deposits on Leased and Other Property		79,296		79,216	
Other Accounts Receivables		11,745		36,669	
TOTAL CURRENT ASSETS		1,332,386		2,069,798	
PROPERTY AND EQUIPMENT					
Leasehold Improvements, Furniture and Fixtures,					
Machinery, Equipment and Vehicles		925,552		631,122	
Less: Accumulated Depreciation		557,526		528,795	
NET PROPERTY AND EQUIPMENT		368,026		102,327	
TOTAL ASSETS	\$	1,700,412	\$	2,172,125	
LIABILITIES AND NET	ΓASS	ETS			
CURRENT LIABILITIES					
Accounts Payable	\$	200,321	\$	257,604	
Accrued Expenses	•	139,811	•	238,393	
Line of Credit-Chase		-		300,000	
Accounts Payable - The City of New York		39,910		38,552	
Salaries and Payroll Taxes Payable		207,073		176,742	
Vacation and Sick Time Accrual		180,386		102,230	
Deferred Rent Payable		2,351		1,304	
Customer Deposits Payable		4,525		26,084	
Other Liabilities		22,490		44,742	
TOTAL CURRENT LIABILITIES		796,867		1,185,651	
NET ASSETS					
Unrestricted		678,011		667,265	
Temporarily Restricted		225,534		319,209	
TOTAL NET ASSETS		903,545		986,474	
TOTAL LIABILITIES AND NET ASSETS	\$	1,700,412	\$	2,172,125	

ANIMAL CARE AND CONTROL OF NEW YORK CITY, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2014 (WITH COMPARATIVE TOTALS AT JUNE 30, 2013)

	UNRESTRICTED		TEMPORARILY RESTRICTED FUNDS		TOTAL JUNE 30, 2014			TOTAL NE 30, 2013
REVENUES, GAINS, AND OTHER SUPPORT:								
Support from Operations:								
Revenue - The City of New York Shelter Revenue Contributions In-Kind Contributions Benefit Plan Contributions Investment Income Other Miscellaneous Income	\$	12,665,206 907,633 584,548 623,678 556,481 450 243,322	\$	619,584 279,366	\$	13,284,790 907,633 863,914 623,678 556,481 450 243,322	\$	10,613,746 1,075,262 818,887 533,715 466,841 525 194,307
Total Revenues, Gains and Other Support Before the Release of Restricted Net Assets		15,581,318		898,950		16,480,268		13,703,283
Net Assets Released From Restrictions:								
Satisfaction of Time and Program Restrictions		992,625		(992,625)		-		
TOTAL REVENUES, GAINS, AND OTHER SUPPORT		16,573,943	<u>s</u>	(93,675)	_\$_	16,480,268		13,703,283
EXPENSES								
Program:								
Health and Welfare of Animals	S	14,757,331			\$	14,757,331	<u>\$</u>	11,580,118
Total Program Expenses		14,757,331		-		14,757,331		11,580,118
Supporting Services:								
Administration Fundraising		1,498,994 308,108				1,498,994 308,108		1,465,824 258,622
Total Supporting Services		1,807,102		-		1,807,102		1,724,446
Other Revenue and (Expenses)								
Claims Income / (Expense), Net		1,236		•		1,236		(67,500)
Total Other Revenue and (Expenses)		1,236			_	1,236		(67,500)
TOTAL EXPENSES	_\$	16,563,197	<u>s</u>		_\$_	16,563,197	\$	13,372,064
CHANGE IN NET ASSETS		10,746		(93,675)		(82,929)		331,219
NET ASSETS AT BEGINNING OF YEAR		667,265		319,209		986,474		655,255
TOTAL NET ASSETS	S	678,011	\$	225,534	\$	903,545	\$	986,474

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2014 (WITH COMPARATIVE TOTALS AT JUNE 30, 2013)

CASH FLOWS FROM OPERATING ACTIVITIES	JUNE 30, 2014	JUNE 30, 2013		
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in Total Net Assets	\$ (82,929)	\$ 331,219		
Adjustments to Reconcile Change in Total Net Assets to Net Cash Provided by/(Used From) Operating Activities				
Depreciation and Amortization	28,730	28,469		
Decrease (Increase) in:				
Accounts Receivable and Unconditional Promises to Give	18,324	(311,477)		
Prepaid Expenses	202,589	(137,852)		
Deposits on Leased and Other Property	(80)	(140)		
Other Accounts Receivables	24,924	2,209		
Increase (Decrease) in:				
Accounts Payable	(57,283)	8,974		
Accrued Expenses	(98,582)	28,044		
Accounts Payable - The City of New York	1,358	2,022		
Salaries and Payroll Taxes Payable	30,331	54,670		
Vacation and Sick Time Accrual	78,156	(25,546)		
Deferred Rent Payable	1,047	(6,939)		
Customer Deposits Payable	(21,559)	12,236		
Other Liabilities	(22,252)	7,321		
NET CASH (USED FROM) PROVIDED BY OPERATING ACTIVITIES	102,774	(6,791)		
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of Fixed Assets	(294,429)	•		
NET CASH USED FROM INVESTING ACTIVITIES	(294,429)			
CASH FLOWS FROM FINANCING ACTIVITIES				
Line of Credit-Chase	(300,000)	300,000		
NET CASH (USED FROM) PROVIDED BY FINANCING ACTIVITIES	(300,000)	300,000		
NET CASH (USED FROM) FROVIDED BY FINANCING ACTIVITIES	(500,000)			
NET (DECREASE) INCREASE IN CASH	(491,655)	293,209		
CASH AND CASH EQUIVALENTS BEGINNING OF YEAR	1,254,585	961,376		
CASH AND CASH EQUIVALENTS END OF YEAR	\$ 762,930	\$ 1,254,585		
SUPPLEMENTAL DISCLOSURE:				
	\$ 5,299	\$ 14,458		
Interest Paid	\$ 5,299	\$ 14,438		
Taxes Paid	<u> </u>	4		

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014 (With Comments Tested for 2012)

(With Comparative Totals for 2013)

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Business Operations

Animal Care and Control of New York City, Inc. ("the Organization"), a corporation organized "not for profit", is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code.

The Organization was created for the charitable purposes of providing animal care and control services in the City of New York. The Organization began operations on January 1, 1995 as the sole organization responsible by law for the care of New York City's entire homeless and unwanted animal population. The Organization is committed to providing the most humane care possible for the hundreds of animals that are brought to the shelters each day. The mission of the Organization is to promote and protect the health, safety and welfare of pets and people in New York City.

B. Promises to Give

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restriction. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

The Organization uses the direct write-off method when unconditional promises receivable are deemed uncollectible. The direct write-off is based upon management's analysis of specific promises made.

C. Contributed Services

During the year ended June 30, 2014, the value of contributed services meeting the requirements for recognition in the financial statements was not material and has not been recorded. In addition, many individuals volunteer their time and perform a variety of tasks that assist the Organization at the shelter facilities and at fundraising events, but these services do not meet the criteria for recognition as contributed services. The Organization receives approximately 2,500 volunteer hours per month.

D. Estimates

The preparation of the financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and revenues and expenses recognized during the reporting period. Significant estimates made in the preparation of the financial statements include the net realizable value of the contributions and grants receivable and functional expense allocations. Actual results could differ from those estimates.

E. Comparative Information

The financial statements include certain 2013 comparative information. With respect to the statement of activities, such prior year information is not presented by net asset class and, in the statement of functional expenses, 2013 expenses by natural classification are presented in total rather than by functional category. Accordingly, such information should be read in conjunction with the Organization's 2013 financial statements from which the summarized information was derived.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014 (With Commonstitut Totals for 2012)

(With Comparative Totals for 2013)

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

F. Property and Equipment

It is the Organization's policy to capitalize property and equipment over \$1,000. Lesser amounts are expensed. Purchased property and equipment is capitalized at cost. Donations of property and equipment are recorded as contributions at their estimated fair value. Such donations are reported as unrestricted contributions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted contributions. Absent of donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclasses temporarily restricted net assets to unrestricted net assets at that time. Property and equipment are depreciated utilizing both the straight-line and accelerated method over the estimated useful life of the assets.

Certain property and equipment used by the Organization is owned by New York City under a funding Agreement. The Organization is responsible for acquiring items needed in order to run the facility; however, title will not pass to the Organization upon termination of the Funding Agreement. Therefore, most capital items are expensed within the year that the City funds the purchase.

G. Financial Statement Presentation

The Organization is required to report information regarding its financial position and activities according to two classes of net assets:

Unrestricted Net Assets – Net Assets that are either not subject to donor-imposed stipulations, or have been reclassified from temporarily restricted net assets because donor restrictions have either expired or been met.

Temporarily Restricted Net Assets – Net assets that carry donor-imposed restrictions that expire upon the passage of time or upon occurrence of a stated event as specified by the donor. Net assets released from restrictions represent the satisfaction of the restricted purpose.

H. Income Taxes

The Organization is a not-for-profit organization that is exempt from income taxes under Section 501(c) (3) of the Internal Revenue Code and classified by the Internal Revenue Service as other than a private foundation. The Organization is subject to routine audits by various federal, state and local taxing authorities; however, there are currently no audits for any tax periods in progress. The Organization believes it is no longer subject to income tax examinations for years prior to 2011.

The Organization accounts for uncertain tax position in accordance with Financial Accounting Standards Board (FASB) ASC 740. FASB ASC 740 prescribes a recognition threshold and measurement process for financial statement recognition of uncertain tax positions taken or expected to be taken in a tax return. The interpretation also provides guidance on recognition, derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The Organization adopted the provisions of FASB ASC 740 on January 1, 2009. There was no impact on the total net assets as a result of the adoption of FASB ASC 740. The Organization does not believe its financial statements include any uncertain tax positions.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014

(With Comparative Totals for 2013)

NOTE 1 - DESCRIPTION OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

I. Contributions

Under Accounting Standards Board (FASB) ASC 958 (formerly Statement of Financial Accounting Standards No. 116, Accounting for Contributions Received and Contributions Made), contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor restrictions.

J. Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents.

K. Rent Expense

The Organization records rent expense associated with its office lease on a straight-line basis over the life of the lease. The difference between the straight-line amount and the amount actually paid during the year is recorded as a liability and an expense in the accompanying financial statements.

L. Advertising Costs

Advertising costs are charged to operations when the advertising first takes place. Advertising expense for the years ended June 30, 2014 and 2013 was \$276,737 and \$260,000, respectively. Advertising expenses for the years ended June 30, 2014 and 2013, includes approximately \$214,168 and \$114,618 in advertising costs, respectively, that were donated to the organization and are reflected in In-Kind Contributions.

M. Medical Supplies, Medications and Products

Medical supplies, medications and products are purchased on an as needed basis and are expensed upon purchase. The dollar value of the supplies on hand at any given time is not material. It is the Organization's decision not to maintain inventory on its balance sheet.

N. <u>Bad Debt Expense</u>

Effective fiscal year ending 2011, the organization has elected to record shelter revenue on a cash basis. This is based upon historical analysis reflecting a high percentage of the accounts receivable earned from the shelters being deemed uncollectable.

O. Functional Allocation of Expenses

Expenses that can be directly identified with the program or supporting service to which they relate are charged accordingly. Other expenses by function have been allocated among program and supporting service classifications based upon benefits received.

P. Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America as applicable to not-for-profit organizations.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014

(With Comparative Totals for 2013)

NOTE 2 - PROMISES TO GIVE

Unconditional promises to give are expected to be realized in one year or less and are classified as temporarily restricted net assets in the statement of activities. Uncollectible promises are expected to be insignificant.

NOTE 3 - PROPERTY AND EQUIPMENT

	JUNE 30, 2014	JUNE 30, 2013		
Leasehold Improvements	\$ 275,374	\$	101,694	
Furniture and Fixtures	12,034		12,034	
Machinery and Equipment	469,991		469,991	
Vehicles	168,153		47,403	
	925,552		631,122	
Accumulated Depreciation and Amortization	557,526		528,795	
	\$ 368,026	\$	102,327	

Depreciation expense for the years ended June 30, 2014 and June 30, 2013 was \$28,730 and \$28,469, respectively.

The cost of certain equipment and facilities, which are used by the Organization in connection with its Shelter Operations, is not reflected in the statement of financial position because the assets' titles remain with the City of New York. The Organization has not included an estimate of contribution revenue and program expense in the accompanying statement of activities for the free use of the equipment and facilities during the years ended June 30, 2014 and June 30, 2013.

NOTE 4 - NEW YORK CITY FUNDING

The Organization, through its contract with the City of New York, has a license to use and occupy three City owned buildings as animal care facilities: Manhattan Animal Care Facility, Brooklyn Animal Care Facility and Staten Island Animal Care Facility. The Organization also uses two facilities that are leased through the City: Queens Animal Receiving Facility and the Bronx Animal Receiving Facility. To the extent funding is provided for in the agreement, the Organization is responsible for general repairs, insurance and maintenance of the premises. Since fair value has not been determined, the benefit of the use of the five facilities has not been reflected within the financial statements.

The City assumed responsibility for the payment of the Organization's utilities, for locations owned or leased by the City, effective July 1, 2006. Accordingly, the value of the utilities paid by the City on behalf of the organization has been included in both Contract Revenue and Occupancy Expense in the amount of \$322,330 and \$298,865 in the accompanying financial statements for the year ended June 30, 2014 and June 30, 2013, respectively.

At June 30, 2014 and 2013, the Organization was due \$286,288 and \$236,327 respectively from the City under the current contract. At June 30, 2014 and 2013, the Organization owes the City under the current contract \$39,910 and \$38,522, respectively. Revenue recognized under the City contract was \$13,284,790 and \$10,613,746 for the years ended June 30, 2014 and 2013, respectively. The contract with the City is effective until June 30, 2015.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014 (With Comparative Totals for 2013)

NOTE 5 - RESTRICTIONS ON NET ASSETS

Temporarily restricted net assets are available for the following programs:

	JUN	NE 30, 2014	JUNE 30, 2013		
Animal Care Fund	\$	149,703	\$	111,582	
Vehicles		34,328		78,000	
Adoption and Enrichment		-0-		102,881	
Mailings		28,105		14,000	
Subsidy Fund		11,718		11,278	
Public Education Fund		1,680		1,468	
	\$	225,534	\$	319,209	

NOTE 6 - COMMITMENTS AND CONTINGENCIES

- A. The contract with the City of New York is subject to audit by the City.
- B. The Organization at times may be engaged in various legal actions normal to the course of operations. During the year ended June 30, 2013, the Organization's insurance provider settled various claims totaling \$212,500. The cost to the Organization was \$67,500, presented net of insurance reimbursements of \$145,000. Management believes that the outcome of any unsettled actions will have no material effect on the financial position of the Organization.
- C. Certain grants and contracts may be subject to audit by funding sources. Such audits may result in disallowance of costs submitted for reimbursement. Management is of the opinion that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE 7 - CONCENTRATION OF CREDIT RISK

The Organization maintains certain cash balances at financial institutions in New York. The cash balances at times may exceed federally insured limits.

The Contract with the City of New York accounts for more than 75% of the Organization revenues.

Promises to give at June 30, 2014 and June 30, 2013 are due from various foundations, institutions, corporations and individuals well known to the Organization with favorable past payments histories. Accordingly, managements has assessed credit risk associated with the receivable balances at June 30, 2014 and June 30, 2013 and has determined that an allowance for potential losses is immaterial.

NOTE 8 - LEASE COMMITMENTS AND RENTAL EXPENSE

On August 3, 2009, the Organization re-negotiated their office space lease in Manhattan. The term of the lease is for four year and expired August 31, 2013. On January 30, 2013, the lease was extended to August 31, 2015. The Office lease provides for the minimum annual payments as follows:

Year Ending June 30,	
2015	\$ 210,673
2016	35 269

Rent included in occupancy expense for 2014 and 2013 was \$190,434 and \$194,613, respectively.

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014 (With Comparative Totals for 2013)

NOTE 9 - DONATIONS IN-KIND

The organization receives donations in-kind from various individuals and organizations. These donations are comprised predominantly of services and supplies, such as food, blankets, leashes, and toys, used in shelter operations. Management has estimated the value of these items received for the years ended June 30, 2014 and June 30, 2013 to be approximately \$623,678 and \$533,715, respectively.

NOTE 10 - EMPLOYEE BENEFIT PLANS

All eligible employees of the Organization are members of the Cultural Institutions Retirement System's (CIRS) Pension, 401(k) Savings, and Group Life and Welfare Benefits plans. The CIRS Pension Plan is a multiemployer plan. Accordingly, certain information with respect to vested and non-vested benefits, as well as plan assets relating to the Organization's employees, is not readily available. The Organization's employees receive a contribution of up to 3% of salary, as determined by the level of employee contributions to the 401(k) Savings Plan. Pension costs are funded by the City of New York in accordance with their contract with the Organization. Pension/CIRS expenses for the years ended June 30, 2014 and 2013 was:

	2014	2013
Pension	\$ 508,900	\$ 339,665
401(k) Savings	(26,364)	62,035
Group Life and Welfare Benefits	18,455	17,216
Administration (All Three Plans)	<u> 55,490</u>	<u>47,925</u>
	<u>\$ 556,481</u>	<u>\$ 466,841</u>

NOTE 11- LINE OF CREDIT

Pursuant to an agreement with their Financial Institution, the Organization may borrow up to \$500,000 under a renewable line of credit. The interest rate on the line is 3.94% over the LIBOR Rate. The line is secured by substantially all of the Organization's assets. At June 30, 2014 the organization has no outstanding balance on its available line of credit. At June 30, 2013, the Organization had drawn down \$300,000 on its available credit line. The line of credit is due to mature on January 24, 2015.

NOTE 12- SUBSEQUENT EVENTS

Management has evaluated subsequent events through January 23, 2015, which is the date the financial statements were available to be issued and determined no adjustments to the financial statements or additional disclosures are necessary.

SUPPLEMENTARY SCHEDULE

YEAR ENDED JUNE 30, 2014 (With Comparative Totals for 2013)

SUPPLEMENTARY SCHEDULE STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED JUNE 30, 2014

(WITH COMPARATIVE TOTALS AT JUNE 30, 2013)

	!	Program Service						Total Ali Funds		Total All Funds
	0	perations	Δdr	ministration	Em	ndraising	Ju	ne 30, 2014	.In-	ne 30, 2013
Salaries	\$	7,230,154	\$	591,439	\$	66,086	- \$	7,887,679	\$	6,334,306
Payroll Taxes and Fringe Benefits	•	2,521,059	•	206,227	Ψ	23,043	Ψ	2,750,329	Ψ	2,179,825
Total Personal Service Expenses		9,751,213		797,666		89,129		10,638,008		8,514,131
Vehicle Expenses		896,048		26,450		6,613		929,111		251,329
Communications		308,534		8,886		109,820		427,240		318,111
Depreciation		26,335		2,154		241		28,730		28,469
Facility Expenses		416,571		34,076		3,808		454,455		304,093
Human Resource		18,468		1,511		169		20,148		38,859
Insurance		275,541		22,540		2,519		300,600		266,556
Interest and Bank Charges		47,155		3,857		431		51,443		62,339
Supplies and Services, Medical		1,073,062		-		-		1,073,062		1,043,760
Occupancy		551,325		14,128		2,943		568,396		514,215
Other Expenses		17,248		8,223		919		26,390		9,919
Professional Fees		51,418		531,298		-		582,716		490,731
Special Events		-		-		83,272		83,272		39,816
Supplies and Services, Operations		848,174		9,247		3,891		861,312		763,635
Telecommunications		129,050		10,557		1,180		140,787		130,921
Technology and Equipment		347,189		28,401		3,173		378,763		527,680
Total Expenses	S	14,757,331	\$	1,498,994	S	308,108	S	16,564,433	\$	13,304,564
Percentage of Total Expenses		89.09%		9.05%		1.86%		100.00%		100.00%